

The background of the slide is a collage of four images: a yellow sky with power lines in the top-left, a solid orange rectangle in the top-center, a colorful multi-story building in the top-right, and a blue sky with skyscrapers in the bottom-left. A solid dark blue rectangle is on the right side, and a solid red rectangle is at the bottom-left.

Implementing and Managing Demand Response With Technology

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Economic, market, technological discontinuities drive change, create opportunities

- Economic issues
 - High construction costs and shareholder concerns force better utilization of existing generating and distribution systems, equitable real-time pricing based on usage and cost
- Market changes
 - Competition puts downward pressure on prices/margins, threatens market share and customer loyalty, drives consolidation
 - Opens possibilities for high margin, fast growth unregulated businesses
- Technological innovation
 - Drives the integration of networks – telephony, internet, control, data, video – and increasing the availability of Internet connections

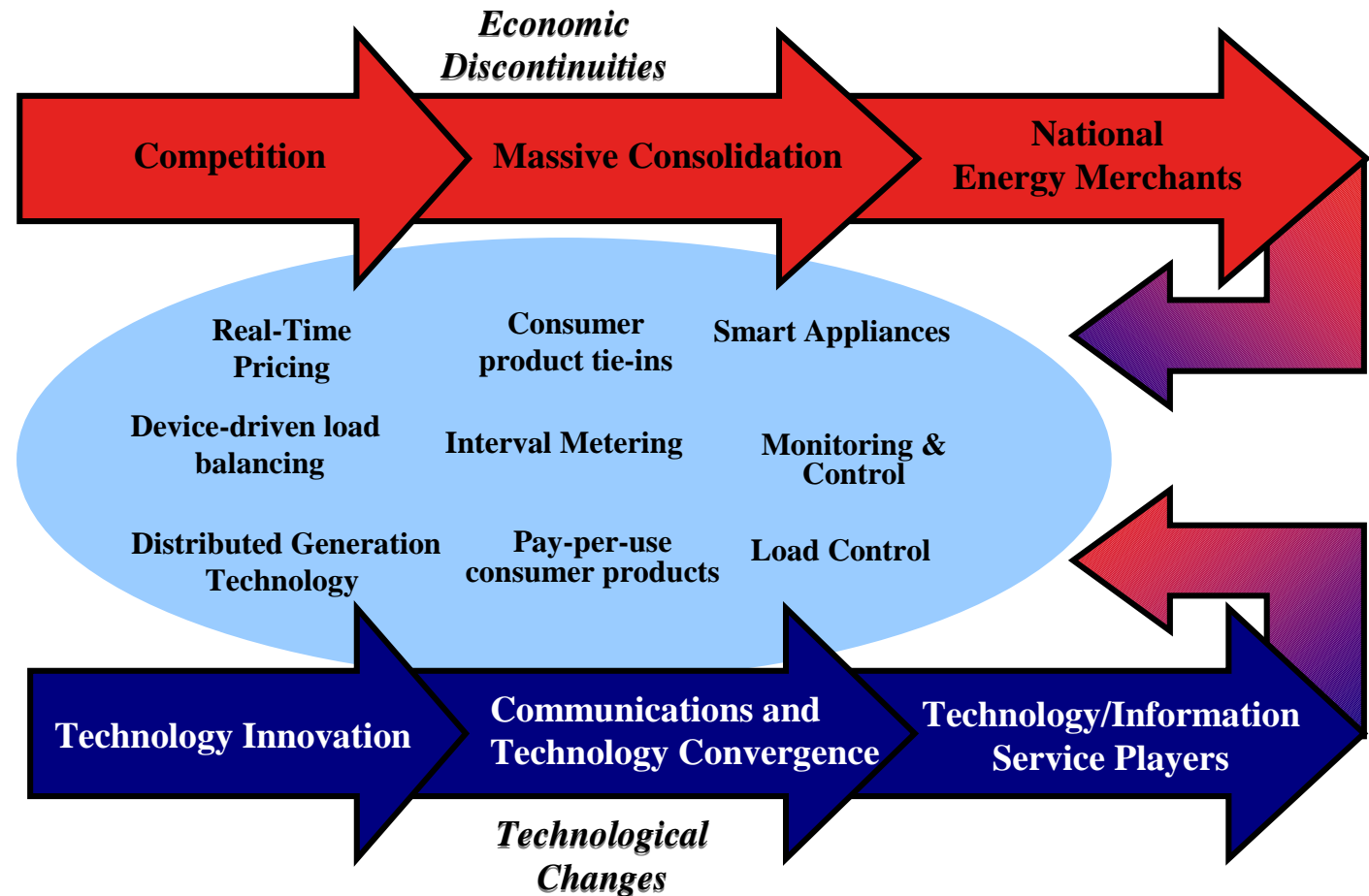


The confluence of these forces puts pressure on all parties, seemingly conflicting goals

- Utilities need ways to cut costs, charge realistically for consumed energy, identify new revenue sources, satisfy consumers and shareholders, and, ultimately, remain viable
- Consumers need to reduce peak loads, pay for what they use, and have dependable, economical, ecologically-sound sources of energy
- Government institutions need the trust (and votes) of constituents, an economic climate conducive to growth, adherence to a myriad of laws
- Technology companies need to bring solutions to market in a timely manner - time to market determines market leadership and perhaps survival as well



Change creates significant business opportunities for the savvy





Europe is leading the way in demand response...using California technology!

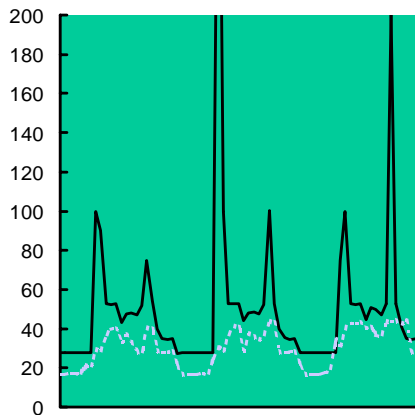
- The infrastructure required for demand response provides the foundation for value-added services
 - The same infrastructure used for real-time tiered pricing, meter reading, theft reduction, connect/disconnect, load control...
 - ... supports high value services such as pay-per-use appliance monitoring, remote control, alarms, lighting
- Provides long-term business opportunities, reduced operating costs, 3rd party access, privacy, separation of regulated and unregulated services, fair allocation of costs for services



The infrastructure can be commissioned in stages: minimizes costs, leverages earlier stages

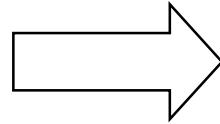
■ Phase 1 – Demand Control

- Increase operating efficiencies - service center integration, theft detection, real-time pricing, automated meter reading, remote failure detection to cut expensive truck rolls
- Shift demand to preserve gross margins on the last kwh
- Implement at a total installed cost of around \$100 per meter
- Achieve fast payback for this infrastructure by the time the last meter is installed

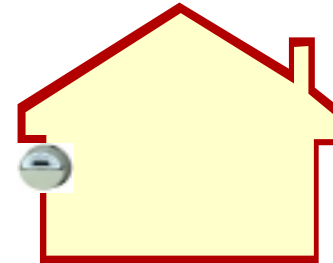
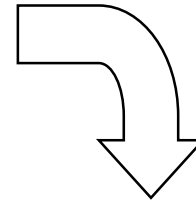


Staged Services Roll-out

Phase 1
Service center integration,
fault monitoring, load
balancing



Phase 1
Real-time/time-of-use
pricing, tariffs, theft
detection



Phase 1
Demand side
management/
automated meter
reading

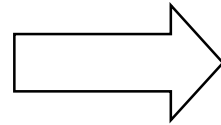


The infrastructure can be commissioned in stages: minimizes costs, leverages earlier stages

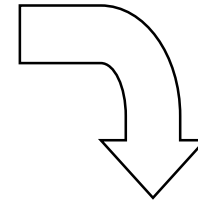
- Phase 2 – Added-Value Services Launched On Top of Phase 1 Infrastructure
 - Consumer benefits - remote fault and alarm monitoring and control, pay-per-use appliances, repair services, messaging
 - Utility benefits – expands distribution business over existing power mains, new service offerings, decrease customer churn
 - 3rd party service provider benefits – new business opportunities
 - Government benefits - leverages existing utility plant, controlled demand minimizes pollution and need for new plants, encourages new businesses, service tax revenues, solidifies business confidence

Staged Services Roll-out

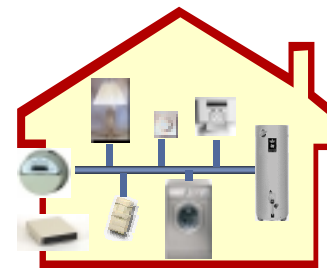
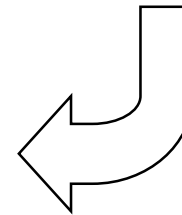
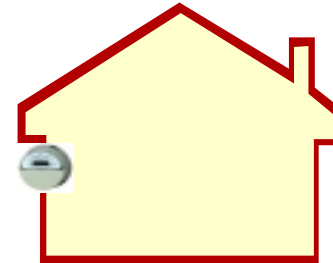
Phase 1
Service center integration,
fault monitoring, load
balancing



Phase 1
Real-time/time-of-use
pricing, tariffs, theft
detection



Phase 1
Demand side
management/
automated meter
reading



Phase 2
Added-value services



The infrastructure can be commissioned in stages: minimizes costs, leverages earlier stages

- Phase 3 – Integrated Services Launched On Top of Phase 1 and Phase 2 Infrastructure
 - Consumer benefits – merges data, entertainment, control infrastructures without the need to scrap anything
 - Utility benefits –new service offerings and opportunities for joint ventures
 - Service provider benefits – new 21st century business opportunities
 - Government benefits - encourages new information-related businesses, service tax revenues. Singapore, Korea, China, Finland, Sweden and others are building infrastructure to get here!

Staged Services Roll-out

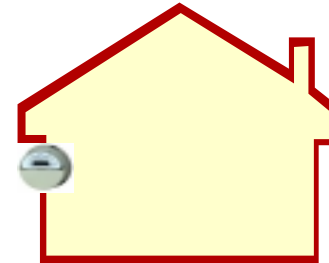
Phase 1
Service center integration,
fault monitoring, load
balancing



Phase 1
Real-time/time-of-use
pricing, tariffs, theft
detection

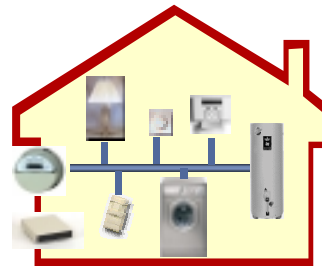


Phase 1
Demand side
management/
automated meter
reading



Phase 3
Broadband home gateway:
control, infotainment, data

Phase 2
Added-value services





Who pays, who reaps the rewards?

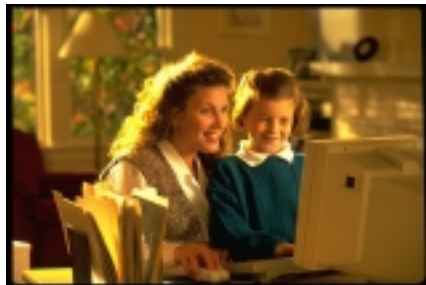
- The infrastructure pays for itself
- All parties reap rewards

How is this possible? Are there example deployments?





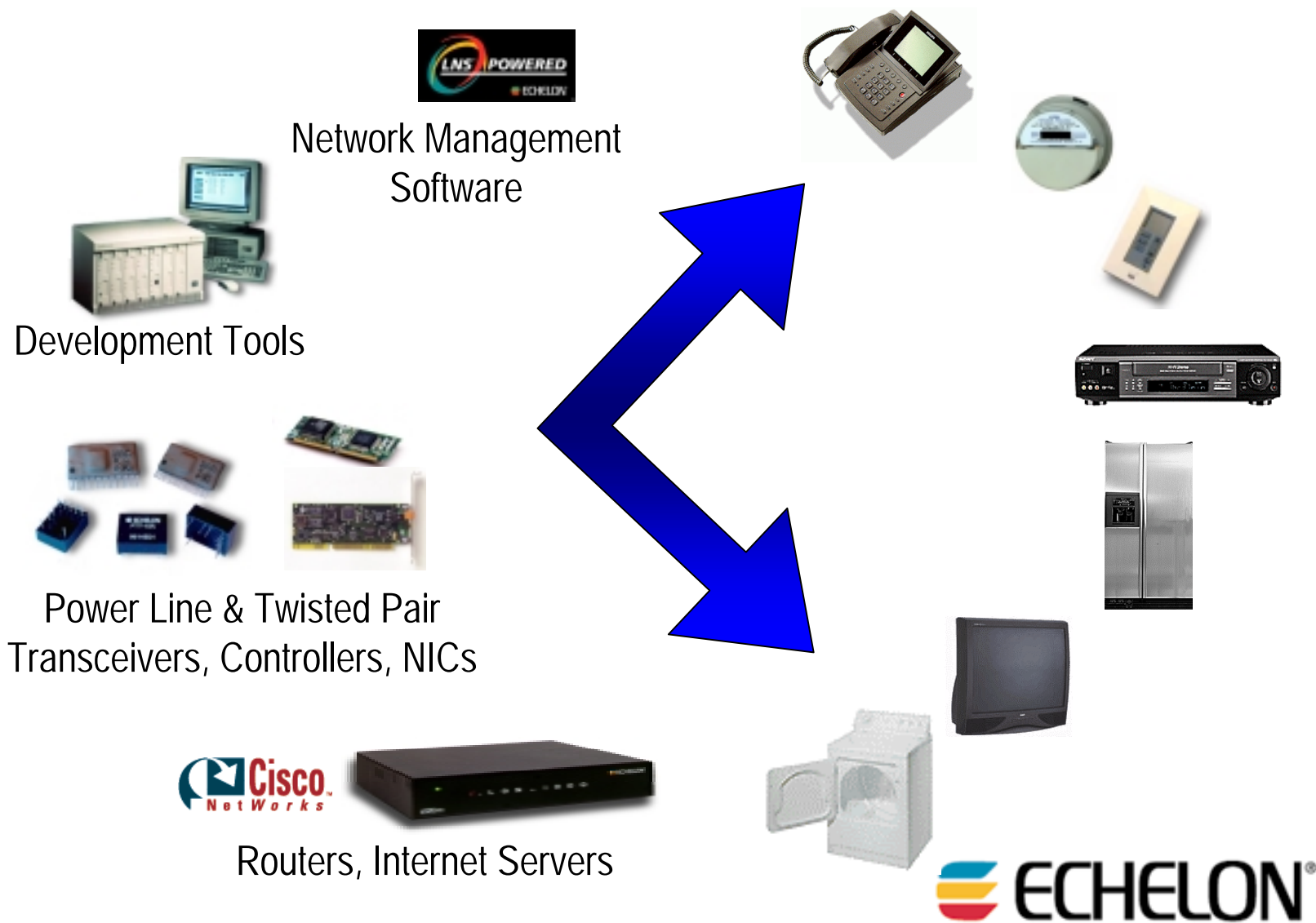
Who is Echelon?



- Echelon is a networking company that makes an open, standards-based infrastructure called LONWORKS®
 - LONWORKS enables everyday devices to be made “smart” and to communicate with one another and the Internet
- Echelon is the leader in networking everyday devices
 - 18,000,000+ devices shipped
 - Thousands of OEMs
 - Authorized network integrators worldwide

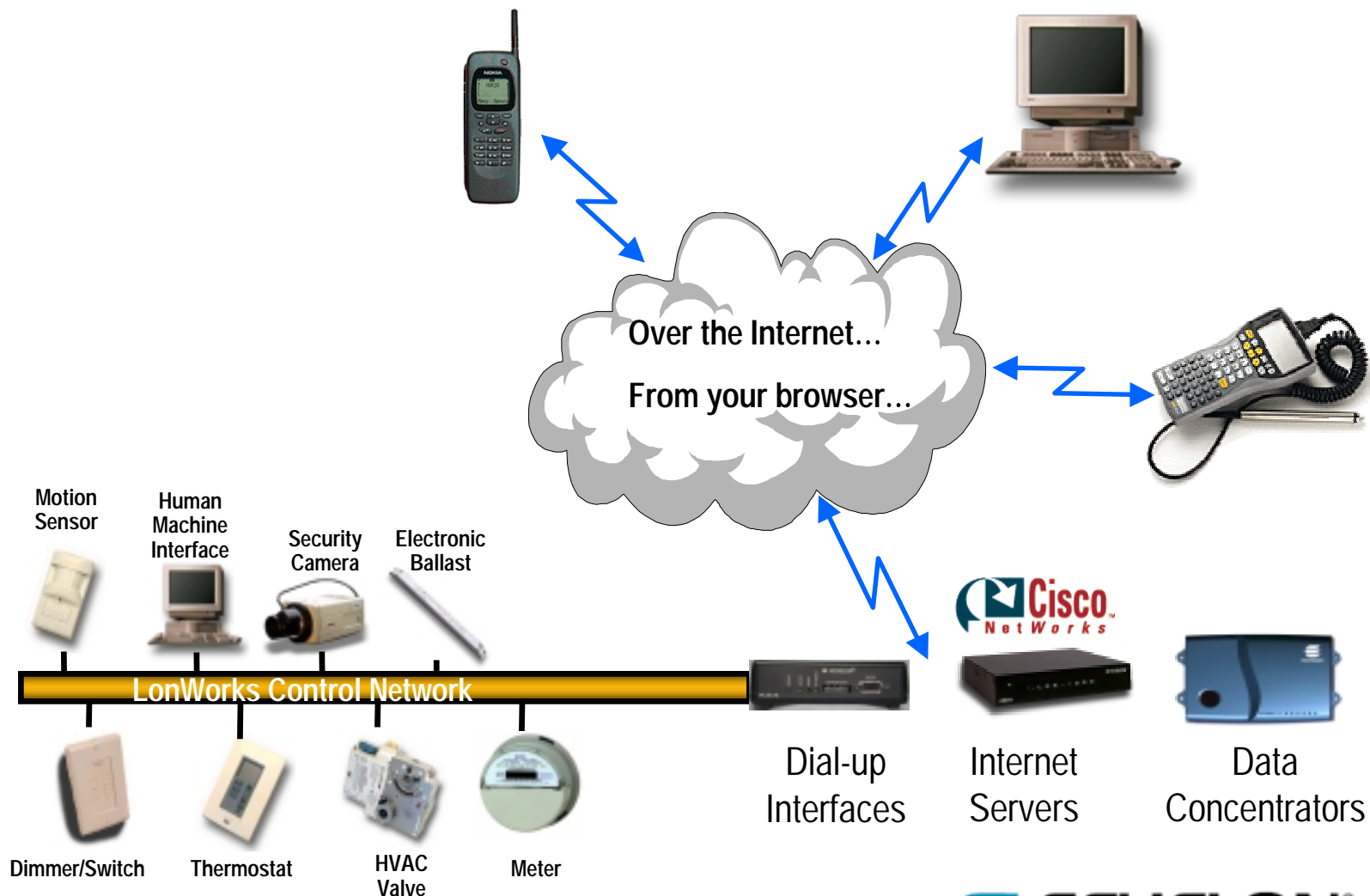


Echelon makes tools for building end-to-end solutions...





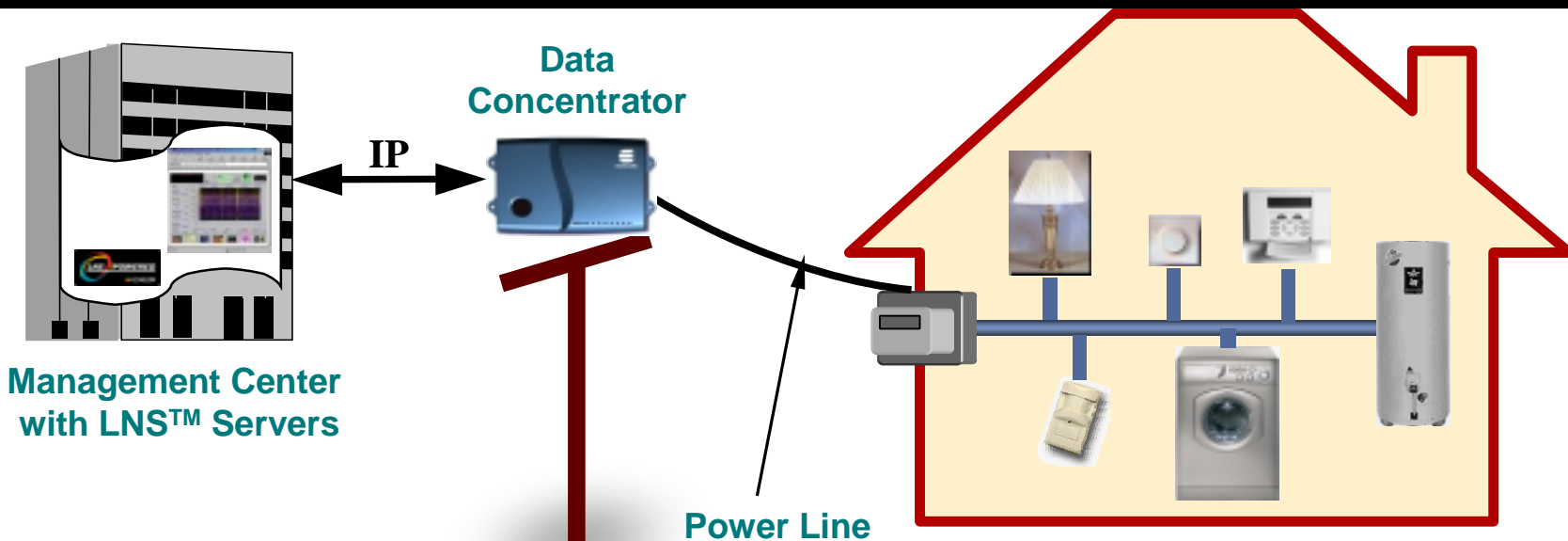
... accessible from anywhere in the world by phone, RF, or over the Internet





An Example Deployment

World's Largest Publicly Traded Utility



- World's largest demand response deployment:
27 million homes and buildings with smart meters
 - More networked customers than AOL
- Transforming the power grid into an intelligent services delivery platform
 - Energy-related services
 - Value-added services





Key energy-related services enabled by Echelon – Phase 1



- Automated meter reading
- Demand-side management
 - Load balancing
 - Load curtailment
 - Demand forecasting
- Enhanced pricing
 - Real-time pricing
 - Time-of-use pricing
- Outage detection and isolation
- Remote customer connect & disconnect
- Theft and tamper detection



Key value-added services enabled by Echelon – Phase 2



- Appliances and white goods
 - Remote monitoring
 - Remote control
 - Remote diagnostics
 - Pay-per-use
- Security Monitoring
- Medical Emergency Signaling
- Advertising and response
- Vending Machines
 - Statistics
 - Faults
 - Out of stock





System highlights



- \$2.2 billion project cost
- \$25/year/customer savings
- *Meters cost around \$100 installed*
 - Multi-tariff, remote disconnect digital meters cost less than analog meters
 - Lower cost per connected home or building than *any* other system
- *Payback less than 4 years*
 - Cost reduction and efficiency gains from regulated services
- Platform supports value-added services - pure “upside” revenue





Who benefits from this architecture?

- Utilities (electricity, gas, water)
 - Cut costs, real-time pricing
 - New revenue sources –added-value services like pay-per-use and messaging, co-branding, targeted marketing
 - Satisfied consumers and shareholders
- Consumers
 - Increased availability of energy, fairly priced
 - Always on network for messaging
 - New services, convenience, comfort, safety
- Government institutions
 - Reliable infrastructure, happy constituents, documented adherence with regulations
- Technology companies
 - New business and product opportunities



California is a perfect market for Enel-like systems

- Market discontinuities have created opportunities
- Echelon's low-cost, demand response systems leverages existing assets, improves customer loyalty, generates new revenue streams and businesses
 - *Deployable today*
 - *Low installed cost, low life-cycle costs*
 - *Scalable and expandable without changing device*
 - *Robust, field proven*
- The infrastructure pays for itself and all parties benefit



Thank you for listening!